# 10 KEYS TO DEVELOPING A CULTURE OF BETTER INFORMATION USE

CHALLENGES AND SUCCESSES OF A GLOBAL NUTRITION PROJECT

Tim Williams, SPRING Senior Strategic Information Advisor; Francis Opio, SPRING Research, Monitoring & Evaluation Officer

#### WHY IS INFORMATION IMPORTANT TO SPRING AND SIMILAR PROJECTS?

- Accountability/reporting
- Contribution to global evidence base

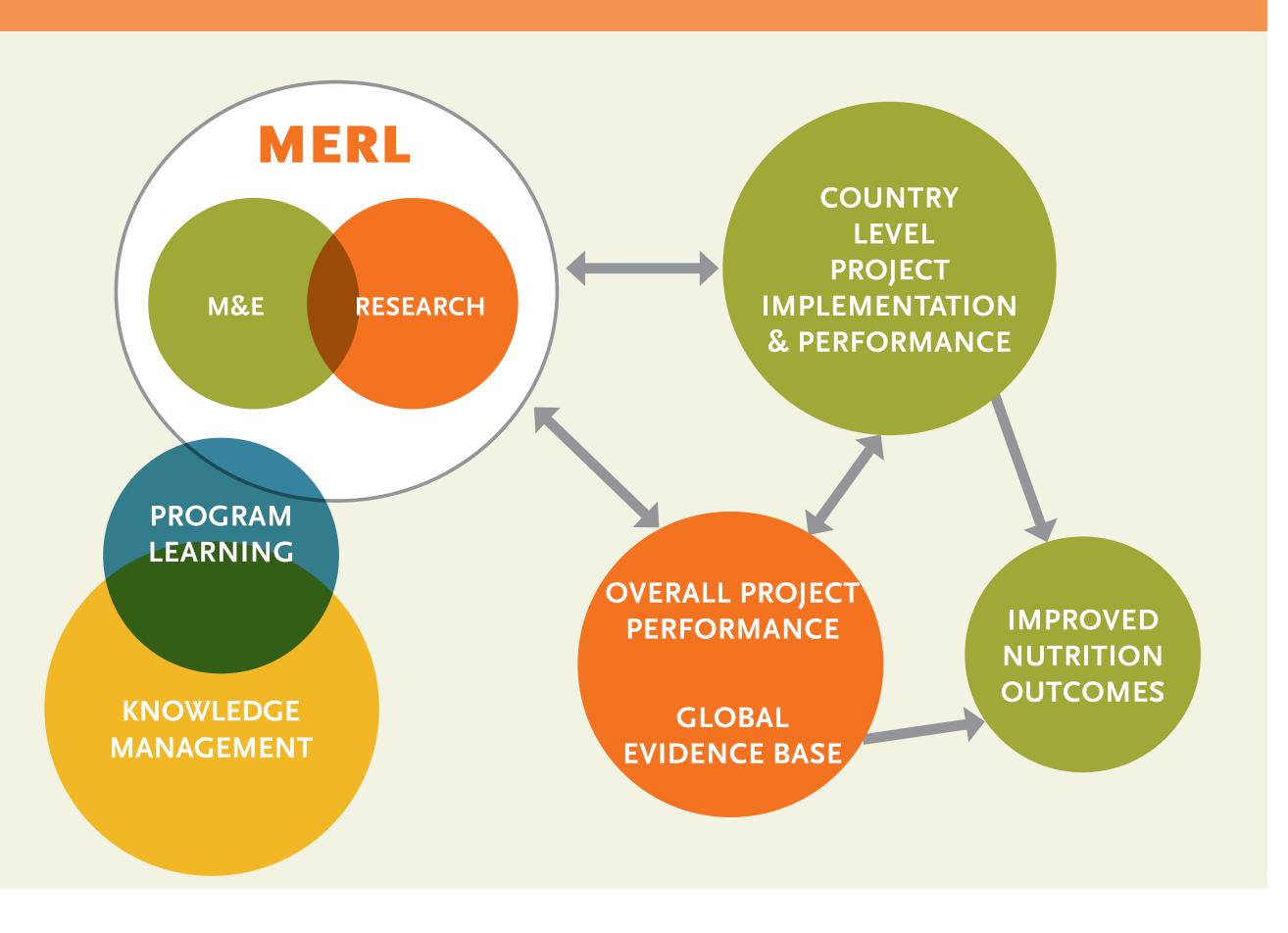
• Country use of information for program improvement

## CHALLENGES TO USING INFORMATION WELL IN A GLOBAL NUTRITION PROJECT

- Theory of change for nutrition impact is complex—large number of indicators for reporting and not enough resources for indicators for program improvement
- Variety of approaches used across multiple sectors—llack of indicator standardization makes cross-country comparability difficult or impossible
- Not possible to do baseline data collection in some countries—
- outcome evaluations often outsourced to other organizations
- Changing indicator definitions at the global level
- Weak capacity and limited resources in some countries
- Nutrition information not typically captured in national HMIS or other sectors' information systems (sometimes need to set up parallel project-based systems)

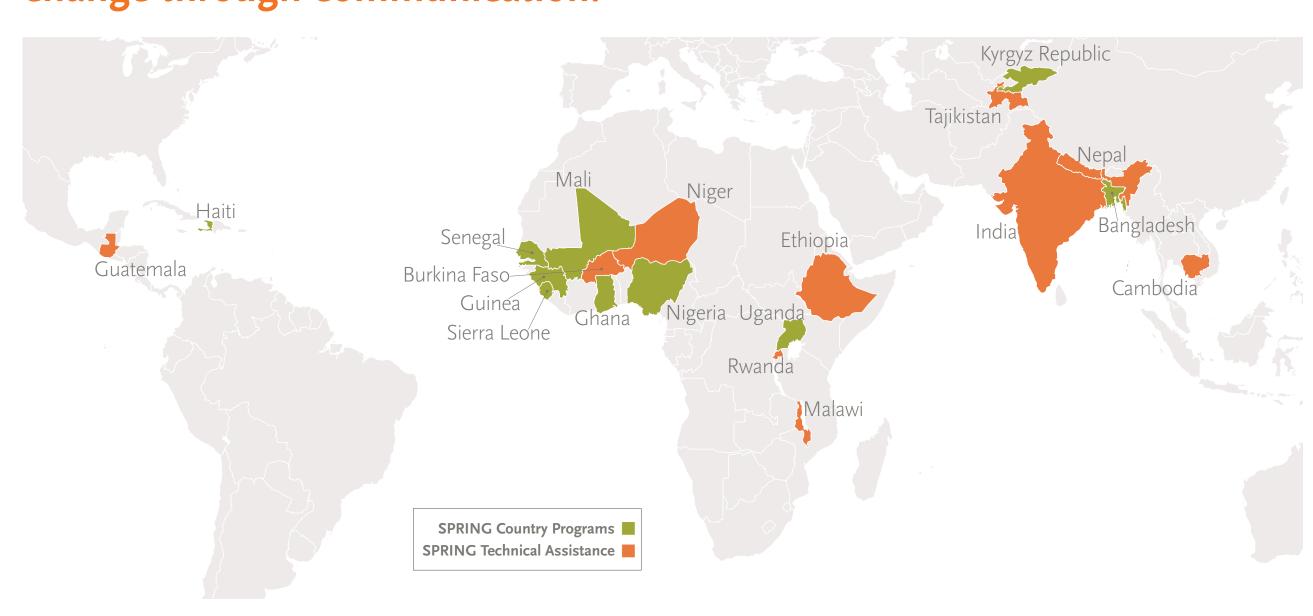
## WHAT DOES SPRING'S MONITORING, EVALUATION, RESEARCH, AND LEARNING (MERL) FUNCTION ENCOMPASS?

- Overall project performance monitoring plan (PMP) aligns with the project results framework
- SPRING countries have PMPs and comprehensive MERL plans, aligned with their results frameworks, mission frameworks, and the overall project results framework
- Excel-based systems and country-specific systems capture, report, and analyze routine country data
- Surveys and other evaluation activities capture outcome data

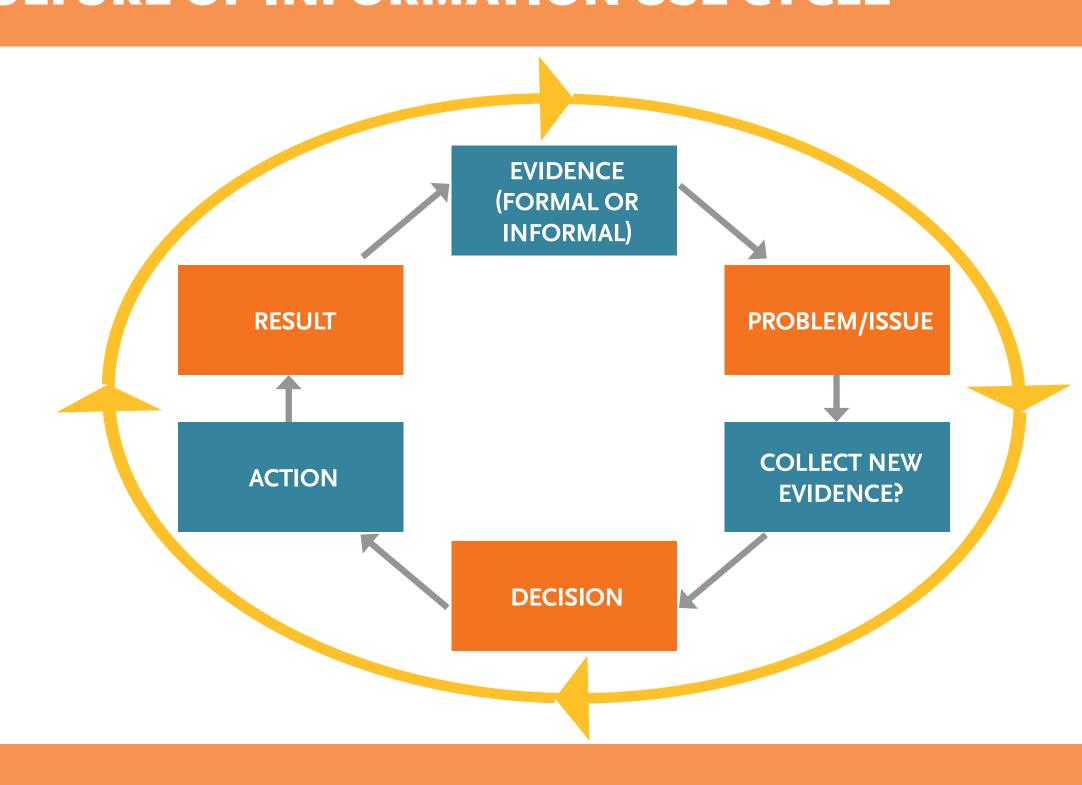


#### WHAT IS SPRING?

The Strengthening Partnerships, Results, and Innovations in Nutrition Globally (SPRING) project is dedicated to strengthening global and country efforts to scale up high-impact nutrition practices and policies. SPRING provides state-of-the-art technical support focused on preventing stunting and maternal and child anemia in the first 1,000 days, linking agriculture and nutrition, and creating social change and behavior change through communication.



## CULTURE OF INFORMATION USE CYCLE



## 10 KEYS TO DEVELOPING A CULTURE OF BETTER INFORMATION USE

- Start with a good theoretical framework and SMART (specific, measurable, agreed upon, realistic, time-based) objectives
- Build in MERL systems from the beginning
- Integrate MERL into program planning and implementation processes
- Build local capacity to reduce need for external support
- Invest in quality systems

- Remember that not all determinants of success are "technical"
- Don't let reporting needs drive the system
- Keep It Simple & Smart (KISS)
- Embrace new (appropriate) technologies
- Be willing to be self-critical

## FINAL VISION

High Quality MERL Systems In Place

Strong Program

Management and Reporting

**Improved Programs** 

Improved Nutrition
Outcomes



