Pathways to Better Nutrition

FINAL GLOBAL FINDINGS

July 2016

Amanda Pomeroy-Stevens

SPRING Project*

*The PBN Uganda Team includes: Amanda Pomeroy-Stevens, Nancy Adero, Alexis D’Agostino, Hannah Foehringer Merchant, Abel Muzoora, Daniel Lukwago, Diana Tibesigwa, Herbert Mona, Edgar Agaba, Lidan Du, and Ezekiel Mupere

*The PBN Nepal Team includes: Amanda Pomeroy-Stevens, Madhukar B. Shrestha, Monica Biradavolu, Kusum Hachhethu, Robin Houston, Indu Sharma, Jolene Wun, and Manisha Shrestha.
Political will must be reflected through financial support.
—USAID Multi-Sectoral Nutrition Strategy 2014–2025

More work is needed to ensure the cost-effectiveness of existing spending on nutrition [and] address implementation bottlenecks and knowledge gaps...
For every $1 spent on nutrition, there is a $16 return in health and economic benefits.
Results show:

The NNAPs in Nepal and Uganda have positively influenced priority and financing for nutrition.
PBN Study Methods
SPRING’S PBN STUDY TRACKED: BY ASKING THE FOLLOWING QUESTIONS:

1. Is the NNAP understood and used?
2. Are allocated funds spent?
3. Are NNAP activities planned?
4. Is funding allocated?
5. How can NNAP influence change?
PBN
Study Areas
PBN Stakeholder Groups

Policy and oversight
Sector ministries
District & sub-district nutrition committees

SPRING’S 360 DEGREE VIEW OF MSNP & UNAP

Government
Donors
UN Groups
Civil Society
Academia
Private Sector

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Mixed Method

Prospective

Multi-level

Based on NNAP
PBN Study Timeline

Cross-Sectional Secondary Survey Data (Snapshots)

Periodic Budget Data (Collection and Validation)

Continual Qualitative Data (KILs, Meeting Notes, News Content Analysis)

National

2013

2014

2014

2015 → 2015

2016

Final Results

Selected Districts

Selected Sub-Districts*

Data Collection
Data Analysis
Study Findings
Policy → Drivers of change → Prioritization → Funding
If it is said ‘this is your role” then we will do what we can...for us it is more about knowing clearly about what we have to do in different levels.

—Nepal National Private Sector Stakeholder

Now everybody seems to appreciate that nutrition is multi-sectoral problem, it requires to respond... by different actors.

—Ugandan National Government Stakeholder
DRIVERS OF CHANGE
Drivers of Change

- Identity
- Adaptation to Need
- Coordination
- Human Resources
- Advocacy
- Sustainable Structures
- Bottom-up Planning
- Ownership
PRIORITIZATION

Policy → Drivers of change → Prioritization → Funding
<table>
<thead>
<tr>
<th>Sector</th>
<th>Gov.</th>
<th>Donor</th>
<th>UN</th>
<th>CSO</th>
<th>Private</th>
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<tbody>
<tr>
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<td>Education</td>
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<td>Federal Affairs/Local Government</td>
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<td>Health</td>
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<tr>
<td>Gender &amp; Social Welfare</td>
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<tr>
<td>WASH/Urban Dev.</td>
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<td></td>
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<td></td>
<td>could not be assessed</td>
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</table>

*N/A – WASH not covered at baseline. Academia and CSO could not be analyzed for change by sector.*
## Are NNAP Activities Planned? NEPAL

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Related Parties</th>
</tr>
</thead>
<tbody>
<tr>
<td>Suaahara</td>
<td>USAID, MOH</td>
</tr>
<tr>
<td>Sunaula Hazar Din (Golden 1,000 Days)</td>
<td>World Bank, MoFALD</td>
</tr>
<tr>
<td>Agriculture and Food Security Project (AFSP)</td>
<td>World Bank, MoAD</td>
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<tr>
<td>Scaling Up Nutrition Multi-partners Trust Funds (SUN MPTF) for Civil Society Mobilization</td>
<td>UNDP</td>
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<tr>
<td>Multisector Nutrition Program (MSNP line item)</td>
<td>MoFALD, GoN</td>
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<tr>
<td>MSNP Support for Health Sector</td>
<td>UNICEF</td>
</tr>
<tr>
<td>Poshan Ko Laagi Haatemalo</td>
<td>UNICEF, EU, All MSNP Ministries</td>
</tr>
<tr>
<td>Ad Hoc Support for NNFSS Positions &amp; NFS Portal</td>
<td>UN, EU, NNFSS</td>
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Are NNAP Activities Planned? UGANDA

<table>
<thead>
<tr>
<th>Sector</th>
<th>Gov.</th>
<th>Kisoro &amp; Lira</th>
<th>Donor</th>
<th>UN</th>
<th>Private</th>
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<td>Agriculture</td>
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<td>Trade &amp; Commerce</td>
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Some Definitions

1. COSTING
   - Estimates funding needed to implement nutrition activities.
   - Serves as a first step in understanding overall resources required to support nutrition in a country.
   *Without estimated costs of an intervention, governments can’t properly advocate for funds.*

2. BUDGET ANALYSIS
   - Estimates funding allocated to implement nutrition activities.
   - Provides insight into where to budget for nutrition within ministerial budget line-items.
   *Without money committed on paper for nutrition, activities will not be included in work plans.*

3. EXPENDITURE ANALYSIS
   - Estimates what percentage of allocated funds was actually spent.
   - Suggests where capacity to implement nutrition interventions and track expenditures may need to be strengthened.
   *Without funding line-items and actually spending money, governments can’t implement interventions.*

4. EXPENDITURE TRACKING
   - Helps determine why funds did not reach their intended destination.
   - Tools like the World Bank’s Public Expenditure Tracking Surveys (PETS) can do this type of analysis.
   *Without knowing where bottlenecks occur, stakeholders can’t improve funding systems.*
Is Funding for Nutrition Allocated?

NEPAL

Total (On- and Off-budget) allocations were around USD 168 Million in 2015-16, up from USD 146 Million in 2014-15
Is Funding for Nutrition Allocated?

UGANDA

Total (On- and Off-budget) allocations were around USD 141 Million in 2014-15 (2015-16 not validated)

<table>
<thead>
<tr>
<th>Year</th>
<th>Off-Budget EDP (USD Millions)</th>
<th>On-Budget EDP (USD Millions)</th>
<th>On-Budget Govt. (USD Millions)</th>
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<tr>
<td>2013-14</td>
<td>170</td>
<td>30</td>
<td>120</td>
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<tr>
<td>2014-15</td>
<td>120</td>
<td>20</td>
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EDP: External Development Partners
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<tbody>
<tr>
<td>Nepal</td>
<td>$28 per child under 5</td>
<td>1% of total GoN Budget</td>
<td>7% of total devt. assistance to Nepal</td>
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<tr>
<td>Uganda</td>
<td>$9 per child under 5</td>
<td>&lt;1% of total GoU Budget</td>
<td>5% of total devt. assistance to Uganda</td>
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</tbody>
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What Does This Translate to?

EDP: External Development Partners
Is Funding for Nutrition Spent?

**Procurement Delays:**

*Procurement is a major problem in absorption capacity.*

—Uganda National Government Stakeholder

**Delayed Release of Funds:**

*It is a situation where despite of the Government’s allocation of funds no results have come...Last year, it was because the fund got released at the end of the fiscal year that is why.*

—Nepal National Government Stakeholder
The Investment Case

Allocated

Costed
Conclusions & Recommendations
Is the NNAP understood and used?

- Yes
  - Are NNAP activities planned?
    - No
      - !
    - Yes
      - Is funding allocated?
        - No
          - !
        - Yes, partially
          - Yes, fully
            - Are allocated funds spent?
              - No
                - !
              - Yes, partially
                - Yes, fully
“People don't live their lives in health sectors or education sectors or infrastructure sectors, arranged in tidy compartments. People live in families and villages and communities and countries, where all the issues of everyday life merge.”

PBN RECOMMENDATIONS

1. Take Long View of Scale Up
2. Reach the Lowest Level

3. Build Sustainable Structures
4. Add Human Resources for Nutrition
5. Launch M&E Frameworks

6. Align with NNAP
7. Embed Nutrition in Sector & Organizational Plans

8. Use Budgets as Planning Tools
9. Invest in Key Drivers of Change
10. Consider Formal Funding Mechanisms for Nutrition

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Thank you

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Results-driven.

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