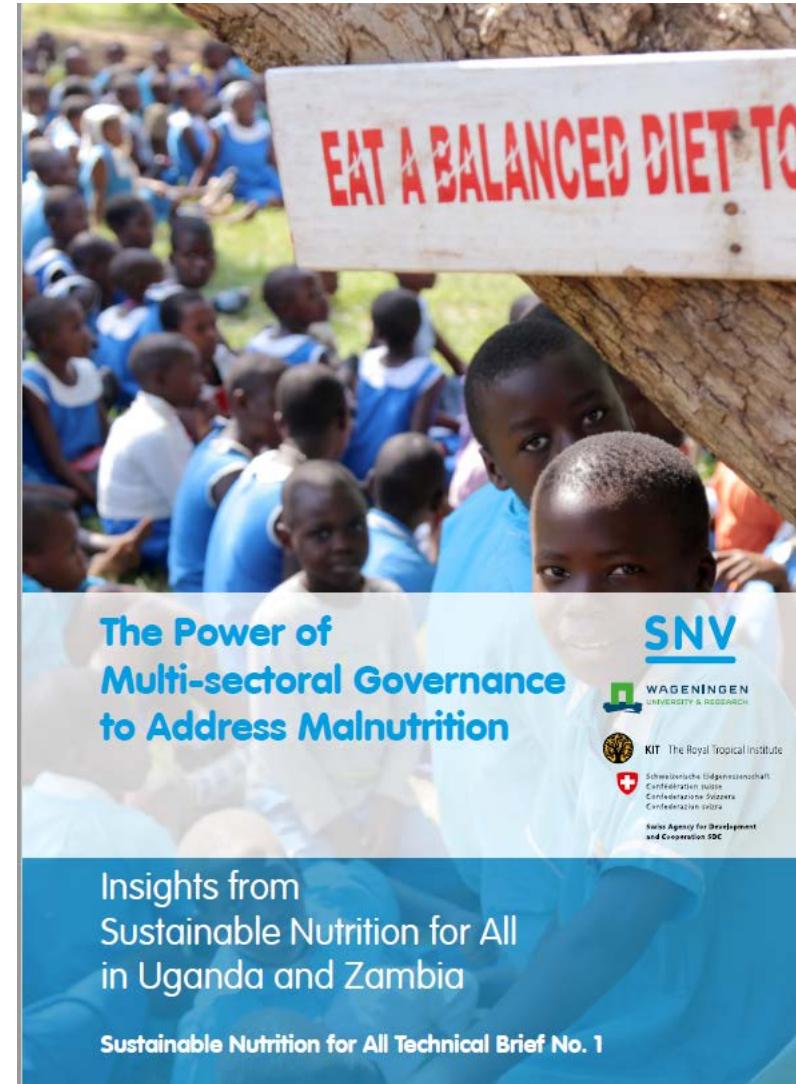


**Technical Brief No. 1: *The power of multi-sectoral governance in addressing malnutrition: Insights from Sustainable Nutrition for All, Uganda and Zambia***

*Available to download at*

<http://www.snv.org/update/power-multi-sectoral-governance-address-malnutrition>

2 Upcoming Briefs to be published in June 2018:  
Final **SN4A Policy Brief No. 4** & Technical Brief No. 3:  
***Intra-household dynamics and dietary diversity in Uganda and Zambia***



# NATIONAL MULTI-SECTORAL NUTRITION GOVERNANCE

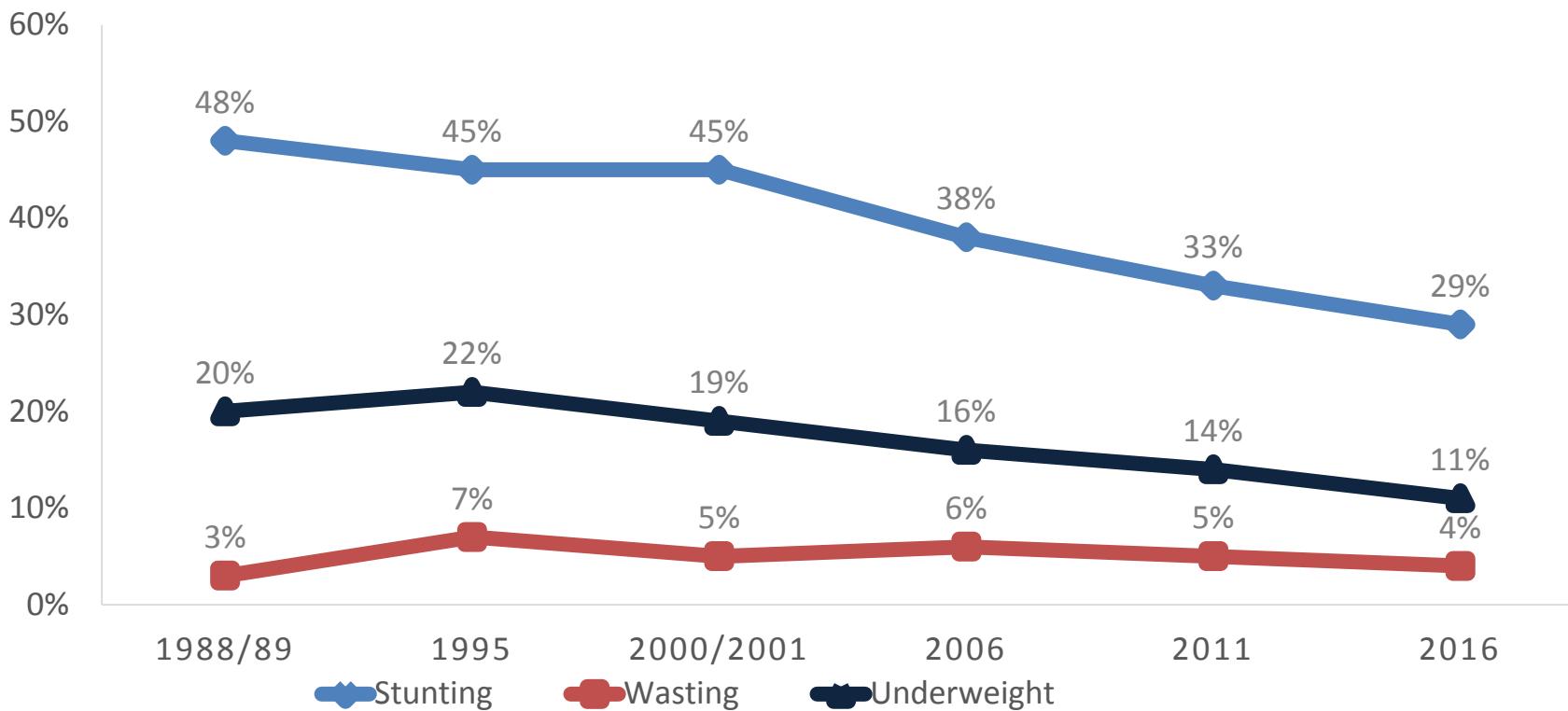
**Insights from the Nutrition Secretariat,  
Office of the Prime Minister, Uganda**

*Mr. Boaz Musiimenta,*

**Ag2Nut Webinar: Wednesday 2<sup>nd</sup> May**



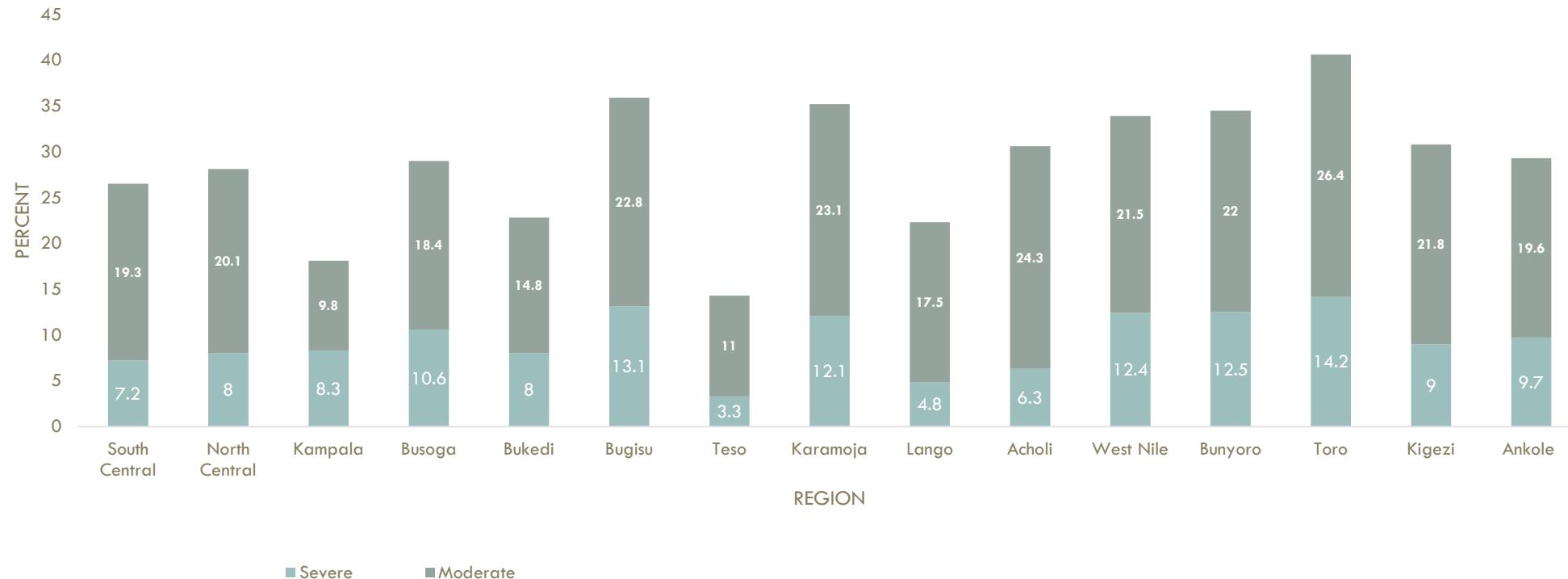
# THE NUTRITION SITUATION IN UGANDA



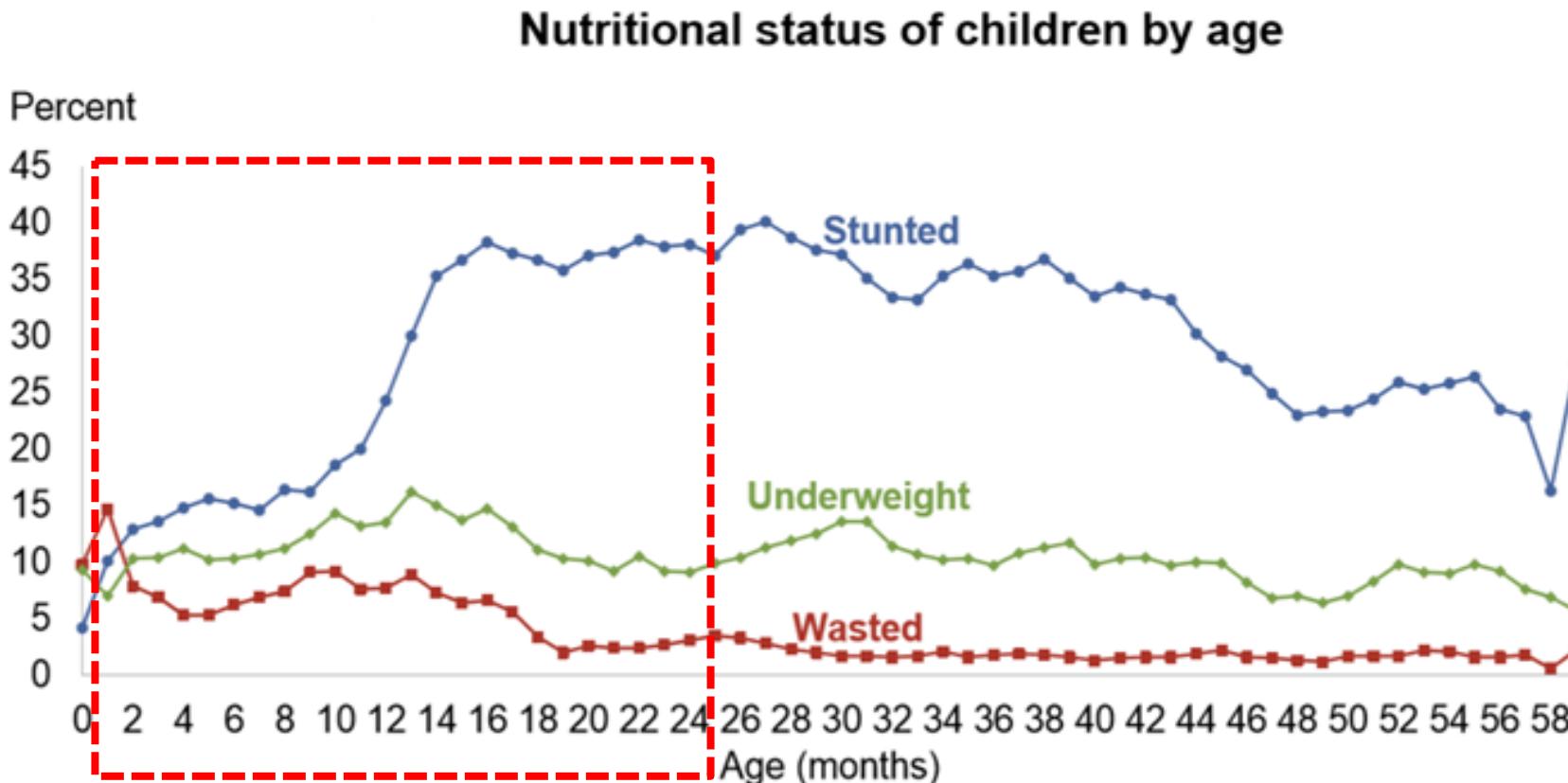
Distribution of Stunting, Wasting, & Underweight in Children Under 5  
(UDHS 1989-2016)

# CHALLENGE: SUB-REGIONAL VARIATIONS

Regional Distribution of Prevalence of Severe and Moderate Stunting (UDHS 2016)



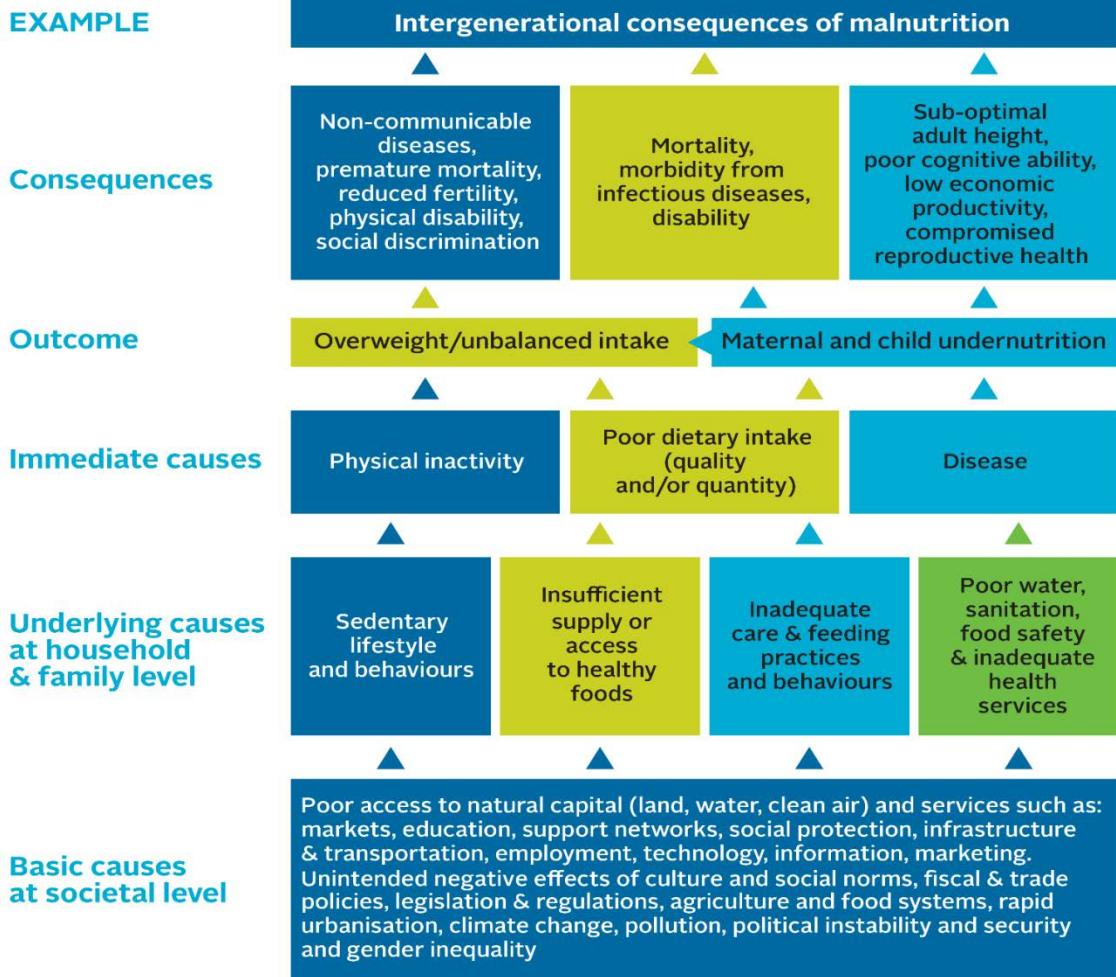
# WINDOW OF OPPORTUNITY TO ADDRESS MALNUTRITION IN UGANDA (DHS, 2016)



Note: Stunting reflects chronic malnutrition; wasting reflects acute malnutrition; underweight reflects chronic or acute malnutrition or a combination of both. Plotted values are smoothed by a five-month moving average.

Uganda DHS 2016

# OPPORTUNITY: MULTISECTORAL DETERMINANTS



Ref: Scaling Up  
Nutrition. (2016)

# GOVERNMENT COMMITMENT

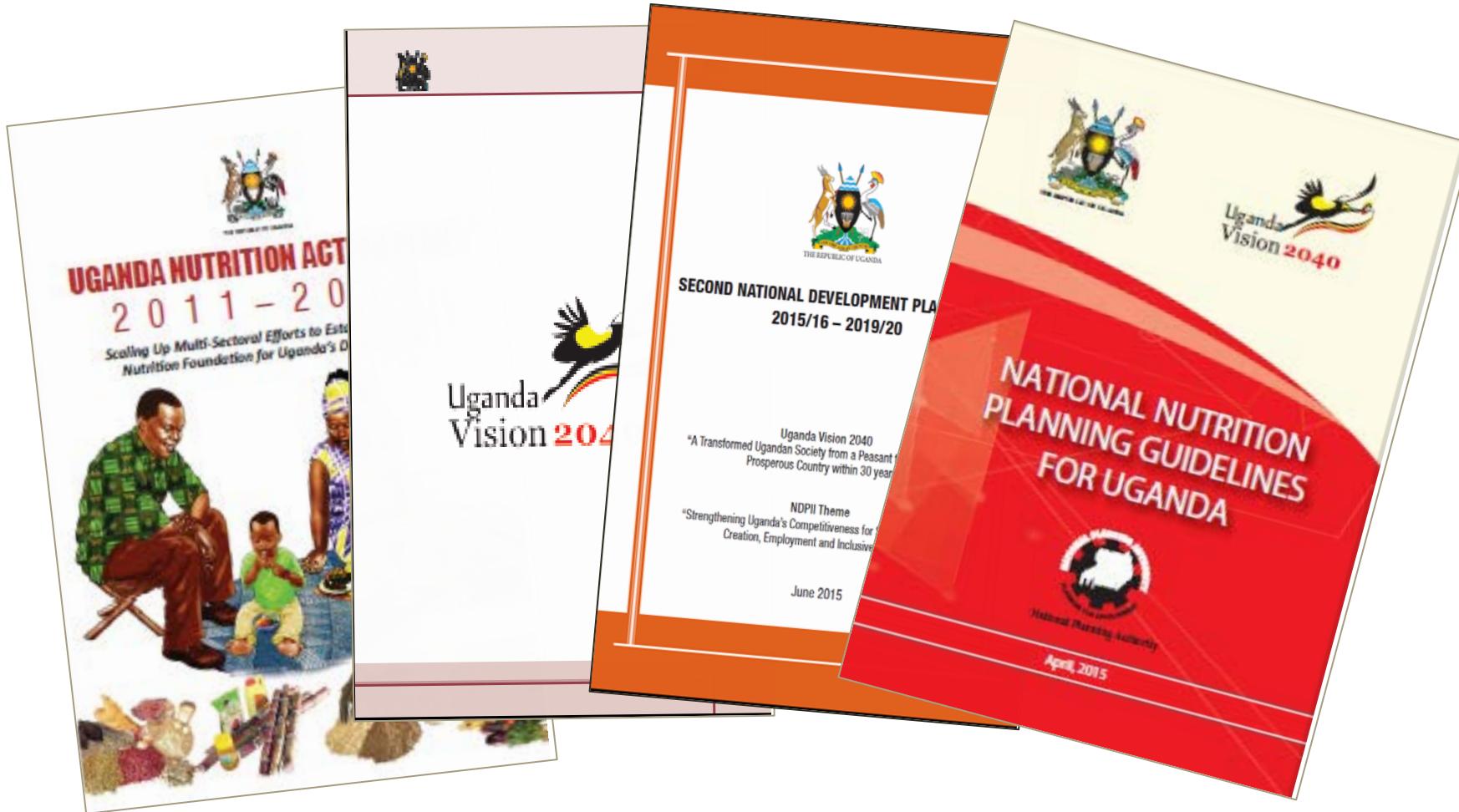
**Uganda joined the  
SUN Movement in 2011**



The SUN Movement Strategy and Roadmap (2016– 2020) envisions a world free from malnutrition in all its forms by 2030.

Pillar for nutrition action is '***Review, strengthen, and promote nutrition governance and accountability***'

# TURNING GLOBAL STRATEGIES INTO LOCAL ACTIONS



# UGANDA VISION 2040, NDP II & NUTRITION ACTION PLAN

## Vision 2040

To reduce stunting among children under 5 from 33% in 2010 to 0% by 2040

Nutrition falls under NDP II Objective 3:

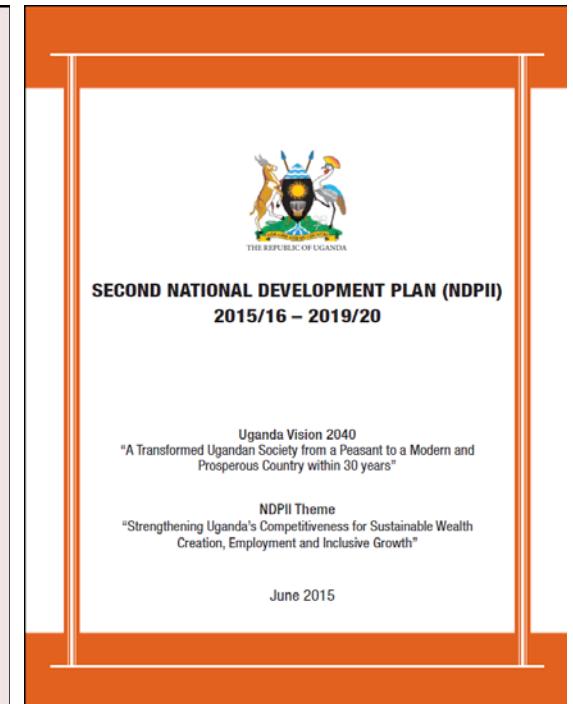
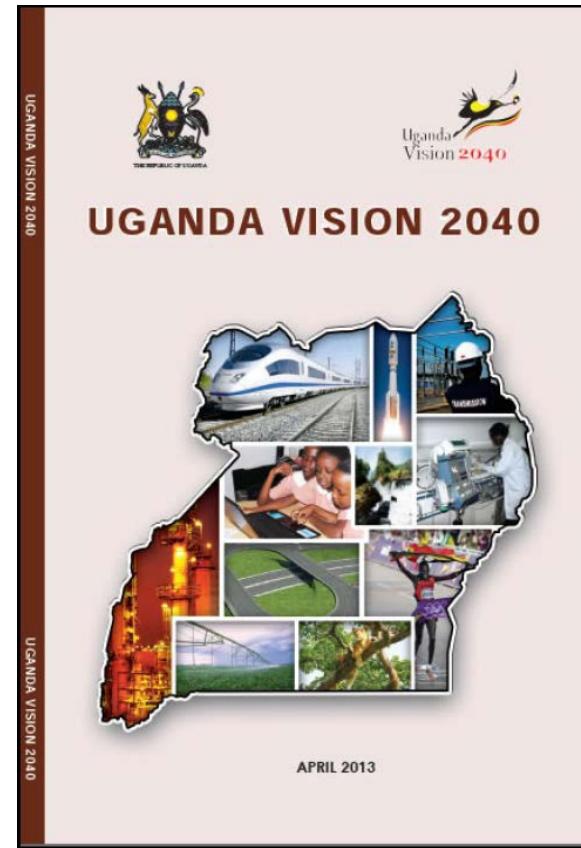
- Enhance human capital development

Nutrition target:

- Reduce child stunting in children under 5 from 33% to 25% by 2021

NAP: Objective incl.

- Strengthen the policy, institutional framework & capacity to effectively plan, implement & monitor nutrition



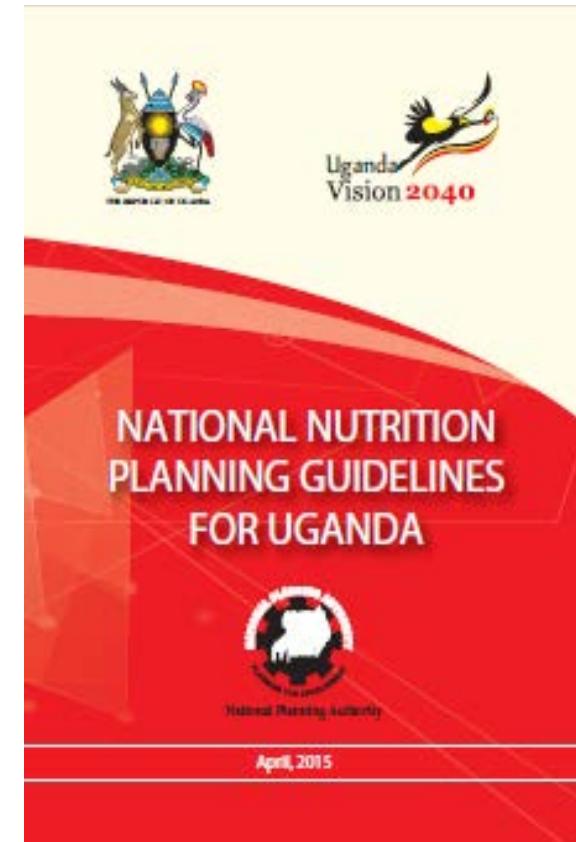
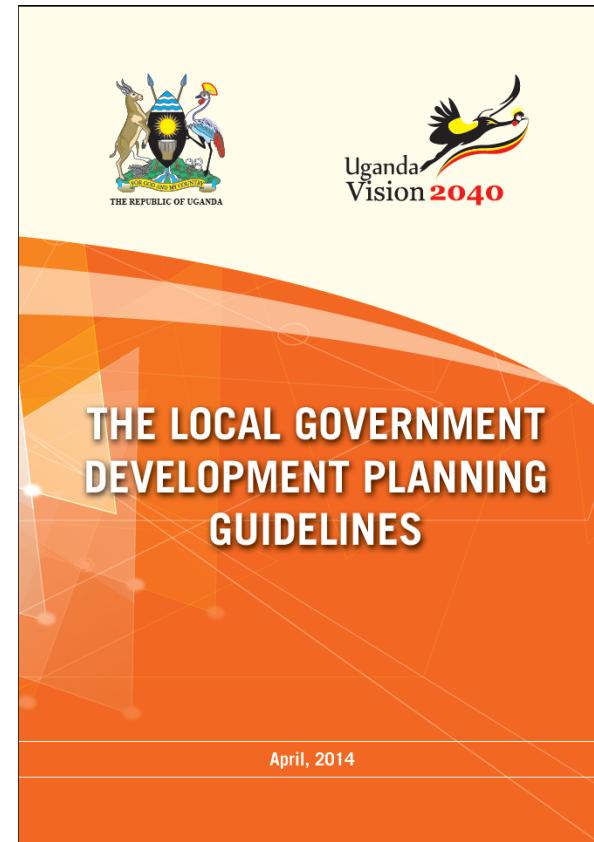
# LG PLANNING & NATIONAL NUTRITION PLANNING

LG Development Planning Guidelines integrate key cross-cutting issues into government programmes and projects, including Nutrition

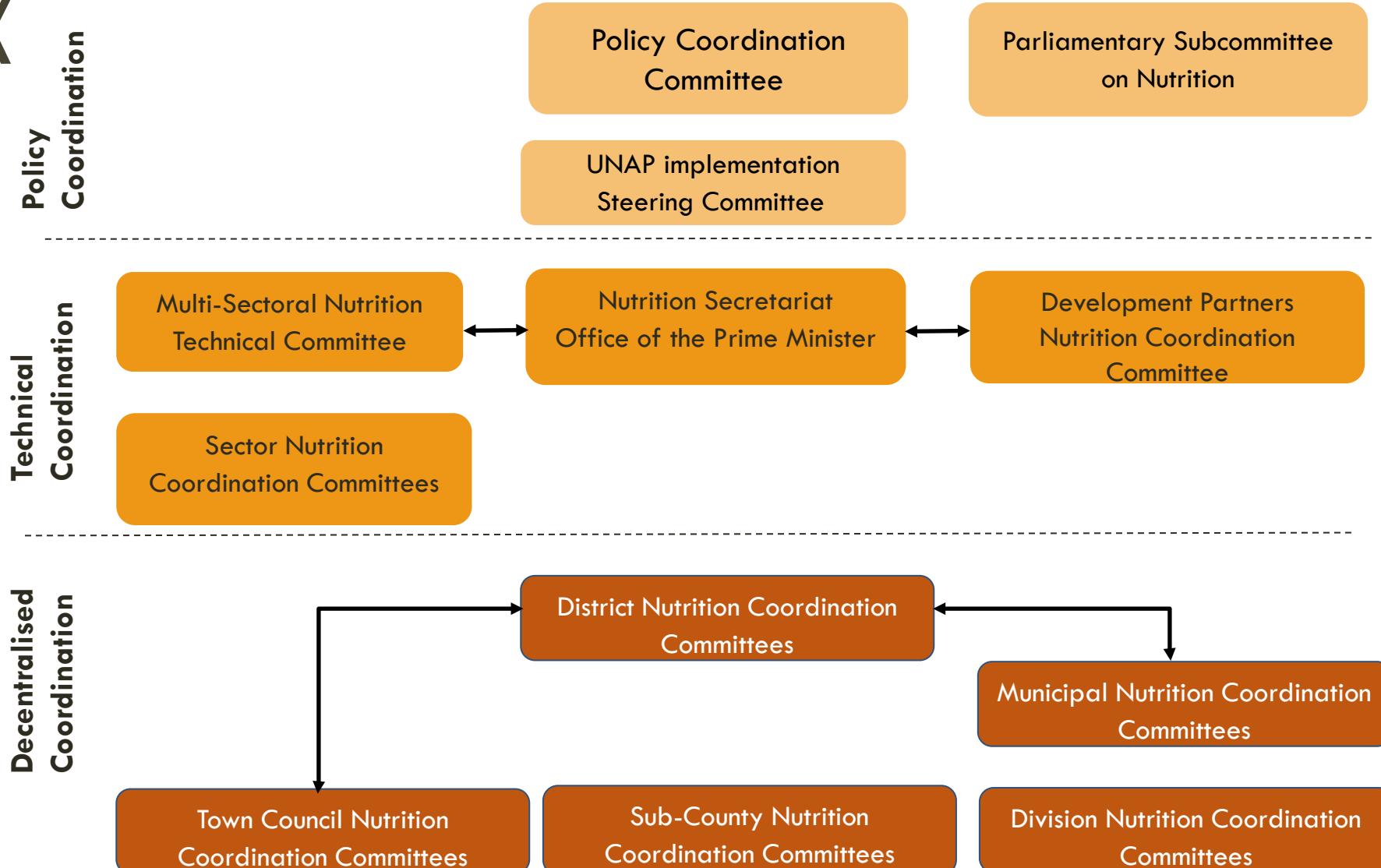
National Nutrition Planning Guidelines 2015 support identification, analysis, integration, monitoring, and evaluation of nutrition issues in national, sector, and local government development plans

Guidance aligned to the local government planning process

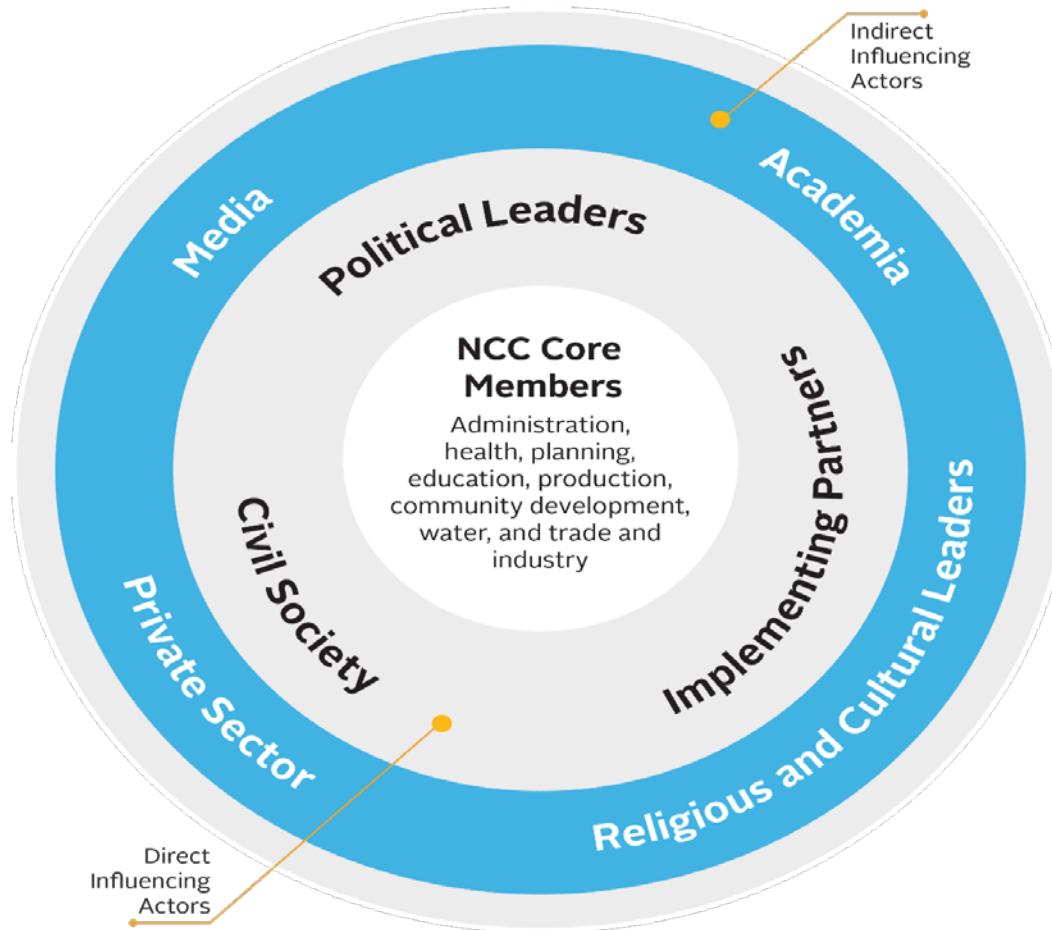
Mandates that local governments include nutrition in their **district development plans** and develop **nutrition action plans**



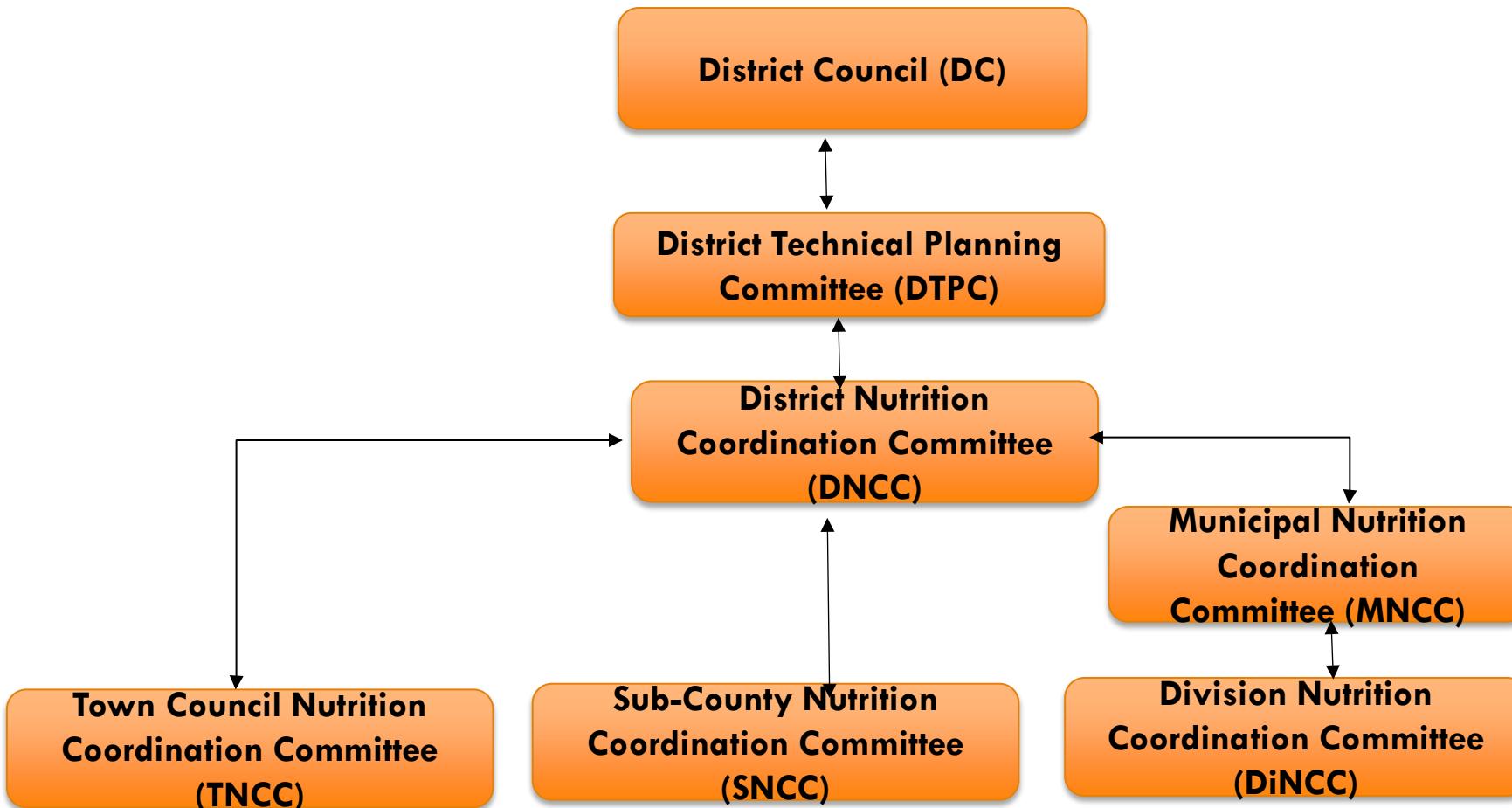
# UGANDA NUTRITION COORDINATION FRAMEWORK



# NCC COMPOSITION



# LINKAGES BETWEEN LLG NNCS AND THE DISTRICT



# INSIGHTS & EXPERIENCES

## ***Strong leadership and commitment to multi-sectoral action is needed to address malnutrition***

This involves establishing and sustaining an executive coordinating body, with multi-sectoral credibility and authority to facilitate mobilising and resourcing power, as reflected in Uganda.

## ***Support advocacy opportunities from agenda setting to formulation of strategies and guidelines in line with the SDG's, SUN and national development plans***

High-level government play a critical role by coordinating actions across ministries and government offices, channelling donor and civil society efforts, and by stressing the importance of nutrition in the poverty reduction agenda.

## ***Develop Accountability Mechanisms***

Accountability is needed at all levels, where stakeholders have ownership and responsibility to fulfil nutrition duties.

## ***Sub-national multisectoral platforms are critical***

# The power of sub-national multi-sectoral governance in addressing malnutrition:

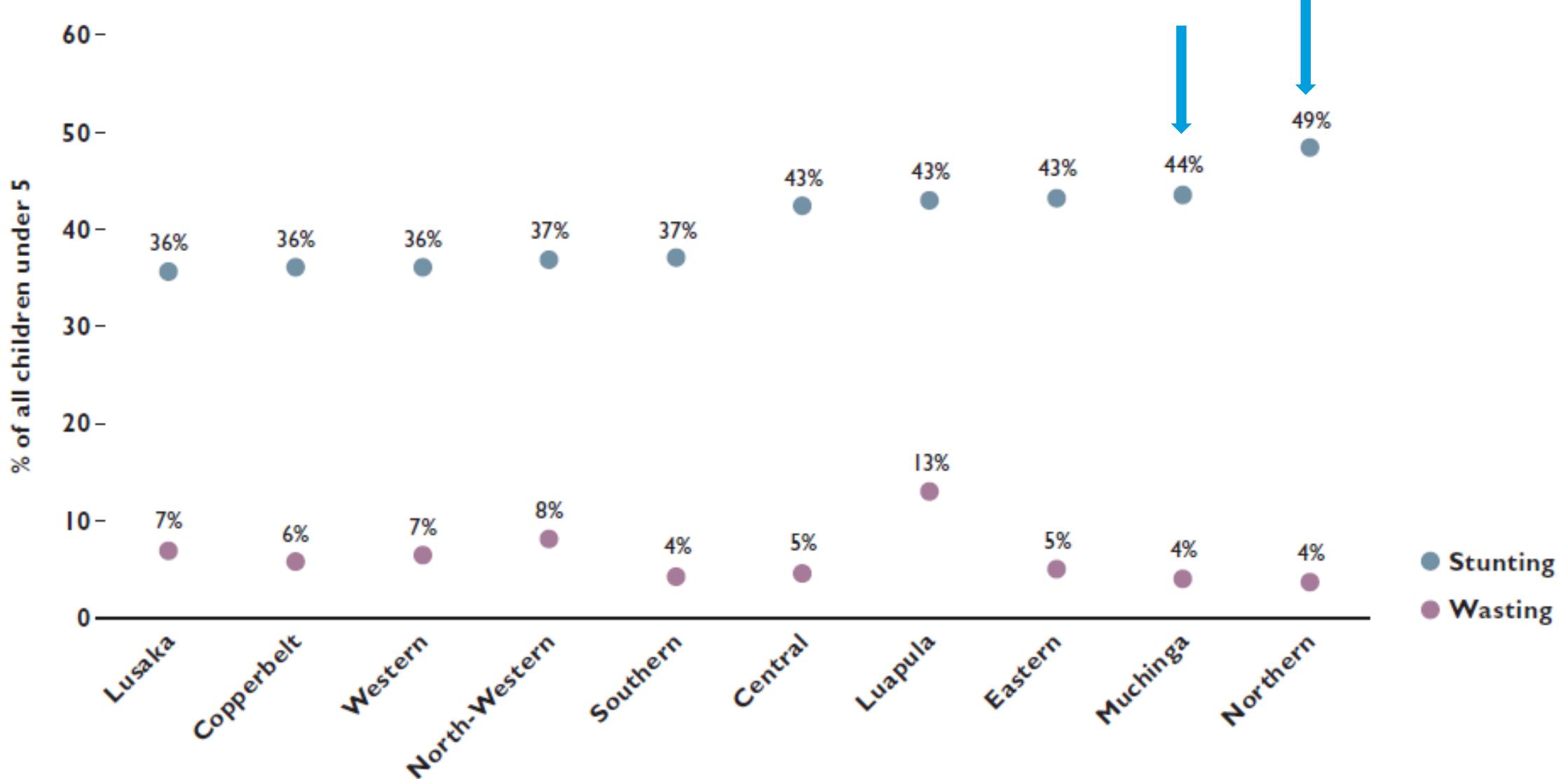
*Insights from Sustainable Nutrition for All*

*Etah Manda,  
SNV  
Netherlands Development Organisation Zambia*

Ag2Nut Webinar: Wednesday 2<sup>nd</sup> May



# Progress in reducing malnutrition but subregional variations persist



Source: Zambia DHS 2014

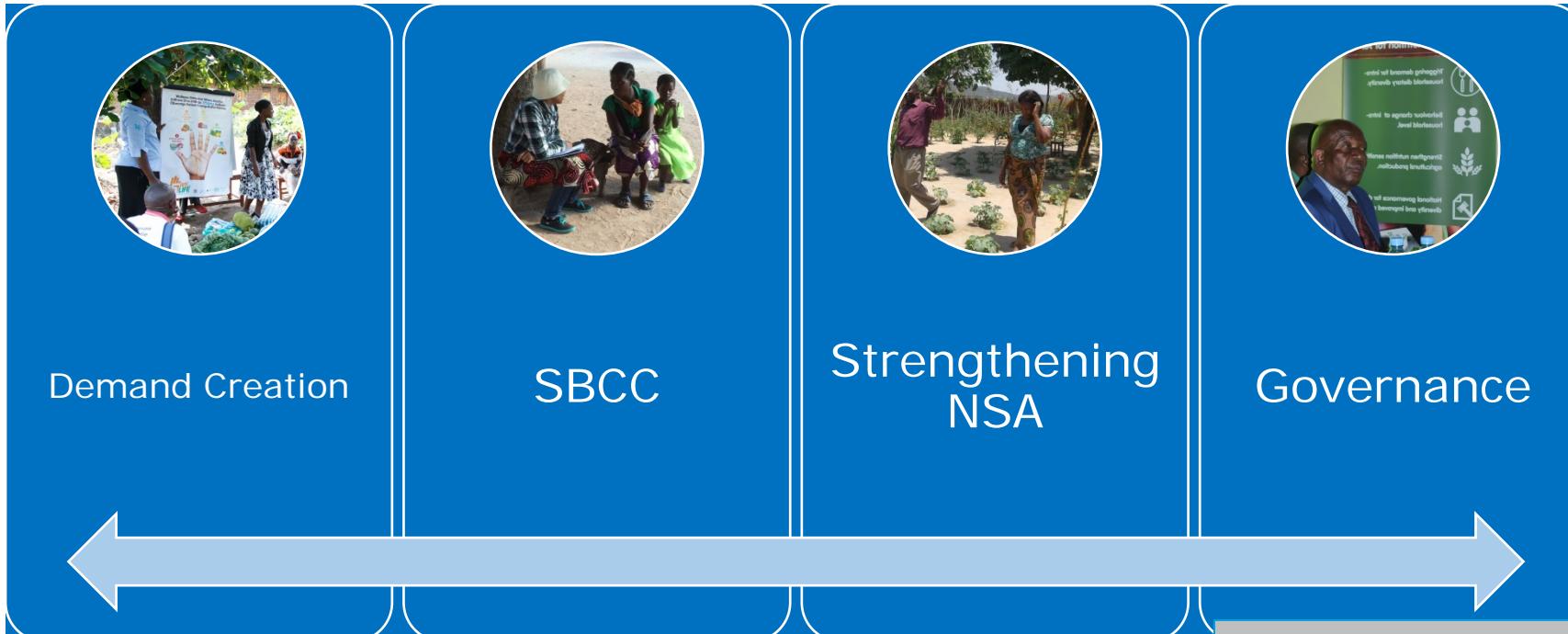
# Sustainable Nutrition for All- Zambia and Uganda



National, Regional, Global Policy Development for Improved Nutrition



## Improved Nutrition Outcomes

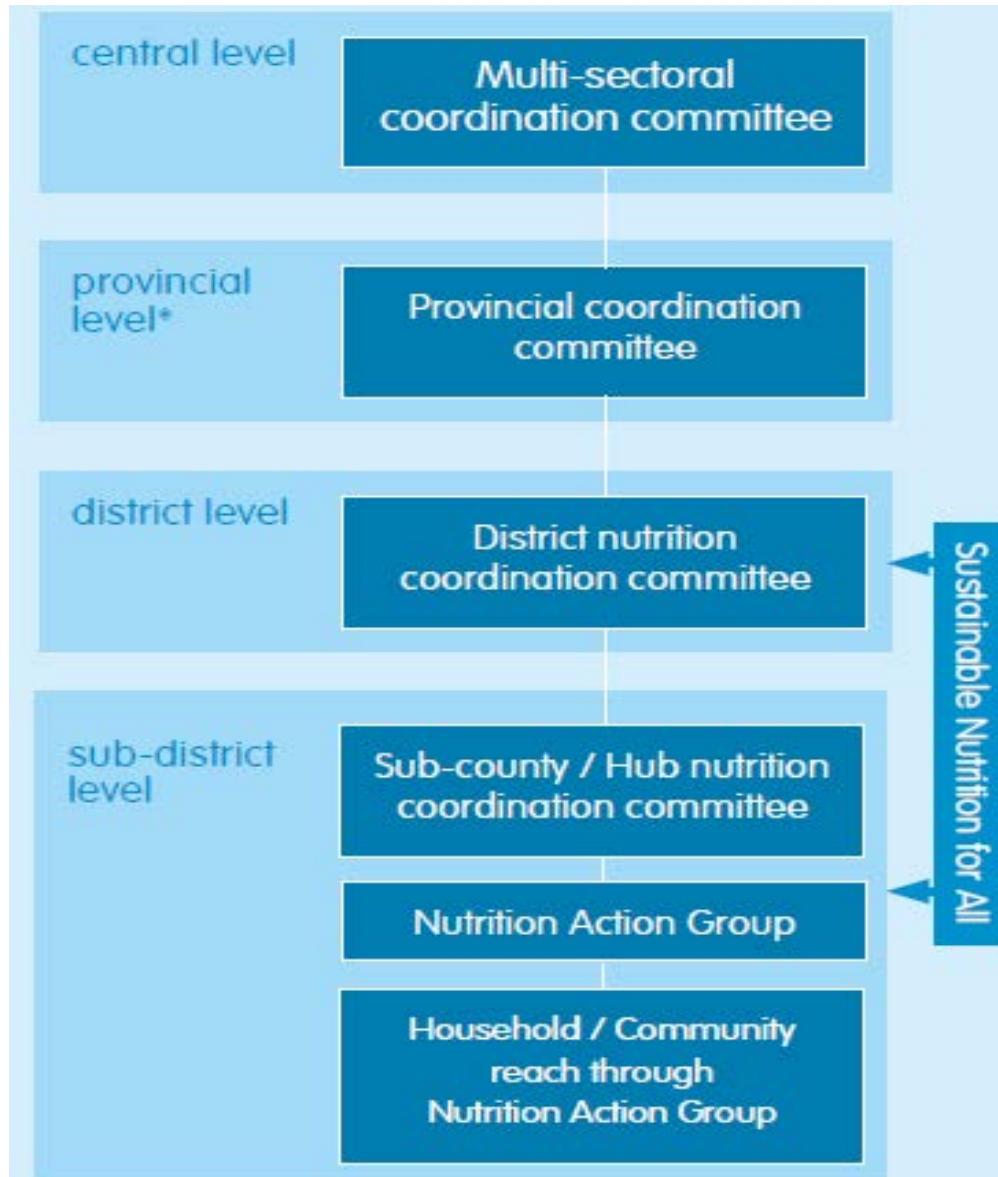


Adapted from *Community Led Total Sanitation*

# Strong Political Commitment for a Multisectoral Approach

COMMITMENT TO MULTI-SECTORAL ACTION	ZAMBIA
GLOBAL	Early riser to the SUN movement Sustainable Development Goals, 2030
NATIONAL	National Food and Nutrition Policy National Food and Nutrition Strategic Plan 1,000 Most Critical Days Programmes, Phase 2 Embodies multi-sectoral approach at sub-national level
SUB-NATIONAL	District Nutrition Coordination Committees Ward Nutrition Coordination Committees
CO-ORDINATION BODY	National Food and Nutrition Commission
ECONOMIC DEVELOPMENT	Zambia Vision 2030 Zambia 6th National Development Plan

# Recognition that sub-national platforms are needed



- **Co-ordination** across **sectors**, at **all levels** (**vertical**, from national to community; **horizontal**, multi-sectoral)
- Involve actors, from **development, government, academia, research, civil society and private sector**
- **In Zambia- Chinsali, Isoka, Kasama**

# SN4A Zambia- District Nutrition Co-ordination Committee

**Building capacity** in the district teams (Chinsali, Isoka, Kasama) to coordinate, implement and monitor a multi-sectoral nutrition project in line with NNP and MCDP:

- Includes members from Government Departments - Health, Community Development, Mother and Child Health, Agriculture, Finance and Planning, NGO's such as World Vision, and Agriculture Groups such as the Zambian National Farmers Union.
- Provide technical training and field practice, **facilitation, counselling and follow-up** in the hubs and communities
- Supporting **Hub NCC and Nutrition Action Group** to take ownership, and continue the community dialogue through **action planning**
- Providing support to apply skills (gender, WASH, nutrition, agriculture) according to the **needs** of the community.

# Challenge of co-ordinating across sectors

"It's not in my objectives"

The task of coordination should not be confused with the task of performing the functions themselves

"What doesn't get measured, doesn't get done"

"Needs investment"

Capacity building is needed

"I'd like to help, but my role isn't clear"

# Benefits of co-ordinating across sectors

- Multi-sectorality has been embraced with clear support for a district and sub-district level programme of inter-sectoral coordination.
- Potential to align plans and programmes through District Level Nutrition Action Plans and also integrate new approaches (e.g. triggering)
- Opportunity to generate learning and regular reflections amongst members are needed to do this. The level of reflection at district (coordinate) and hub level (implement) is different.
- Communities are change agents- opportunity to strengthen communities' understanding of their rights to improve demand for better nutrition- DNCC is a platform.

*Insights from Sustainable Nutrition for  
All &  
District & Sub-County Nutrition  
Coordination Committee Uganda*

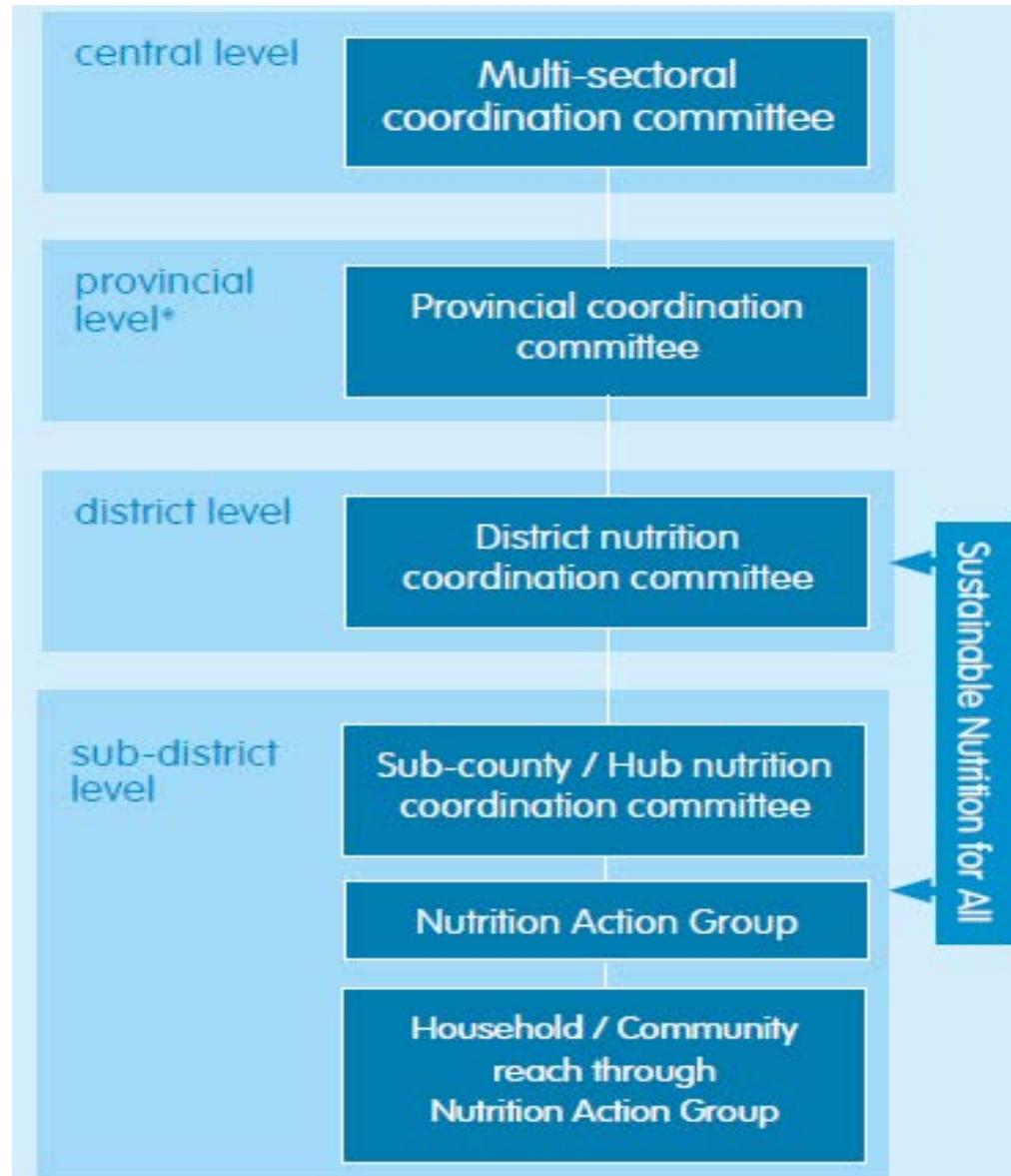
*Prossy Nakayima,  
Netherlands Development Organisation, Uganda*

*SNV*

*Ag2Nut Webinar: Wednesday 2<sup>nd</sup> May*



# SN4A Uganda: Sub-national Platforms



The Toro subregion, where SN4A is based, has the **highest stunting rates** in the country.

SN4A supports sub-counties in the two districts (Kasese and Kyenjojo) to establish Sub-county Nutrition Coordination Committees (SNCC).

Phase 2- Kakumiro

## Insights from Uganda

Similar to Zambia, DNCCs in Kasese and Kyenjojo have been strengthened, as well as Sub-county Nutrition Coordination Committee (SNCC)). Recognising the need to have sustainable impact, hub structures have been established.

- The multi-sectoral approach is strongly recognised by the members- ***"There is a synergy of efforts, what one sector omits, the other complements. Efforts are combined for results."***
- There is increased transparency because sectors are aware of what other sectors are doing.
- Members are empowered to ***implement triggering activities in the communities***, and thereby encourage individuals to address their own nutrition challenges. Each village has developed a village Nutrition Action Plan and democratically selected Village Nutrition Action Group (VNAG) members to foster adoption at the household level.

# Further insights and challenges

Difficult to mobilise the implementers all at once. Time constraints, core activities and other commitments pull members from committee attendance and responsibilities

*"Nutrition was historically in the health department, As a subject nutrition however requires the attention of food, agronomy, education etc.",*

"Further capacity building of district staff in inter-sectoral, and monitoring activities"

It can be difficult to pool resources for coordination services.

"We need to share more – of plans and budgets - district may not know what SNV is doing. SNV may not know what others are doing"

# Final Reflections from Uganda

- The DNCC provides a **platform for multi-sectoral stakeholders to share information, and harmonise activities in the district**. This will also enable local governments to learn what strategies works best when collaborating across the sectors, what challenges can arise and how best to address them.
- The hub and VNAG goes beyond the district and subcounty level and reach households in the community. To support this, the structure should be included in the district action plan. Planned activities must be coordinated, coherent and nutrition-sensitive.
- The DNCC's have a structure in place, and moving forward, there needs to be system in place to ensure the subcounty structures are part of the district coordination framework.
- Good progress with the District Nutrition Action Plans (DNAP). These guide the implementation of nutrition activities in the district.

# Recommendations from SN4A

- ***Ensure that the multi-sectoral platforms are replicated and aligned from national to subnational level to ensure community reach, especially of the most vulnerable households***
- ***Build capacity including human and institutional capacity***
- ***Provide support to local governance and civil society groups to develop social accountability mechanisms.*** Stunting is invisible in the community. Strengthening communities' understanding of their rights along with an increased understanding of the prevalence of undernutrition in their villages would strengthen their voices thereby creating demand for better quality nutrition services.
- ***Leverage existing resources and work with, for example teachers and local leaders, to plan, implement, monitor and coordinate nutrition interventions at community and household level.*** Build on existing approaches, but also be open and innovative to new approaches, such as triggering.

# Questions & Discussion

