



USAID
FROM THE AMERICAN PEOPLE

Systems Practice at USAID

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SPRING Webinar

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Big Ideas

Achieving and sustaining any development outcome depends on the contributions of multiple and interconnected actors.



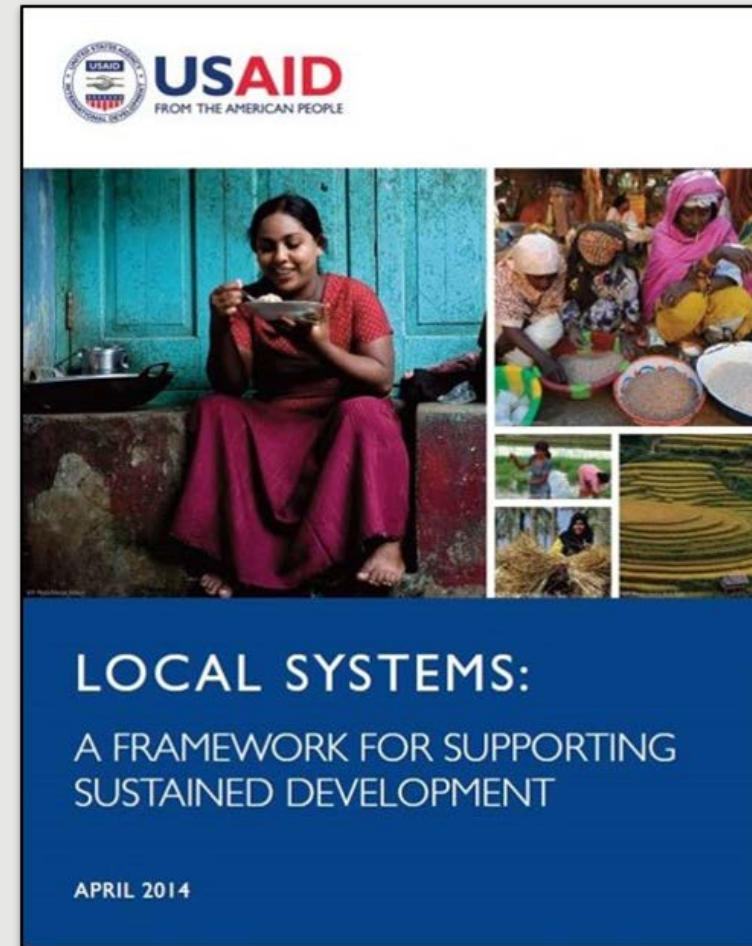
Sustainability



Systems

Policy Commitment

[W]here sustainability is the ultimate objective, USAID is committed to employing all of our development resources to strengthen and use local systems.



Integrating Systems into the Program Cycle

“The sustainable and long-term assistance to local systems for development”



LOCAL SYSTEMS:
A FRAMEWORK FOR SUPPORTING
SUSTAINED DEVELOPMENT

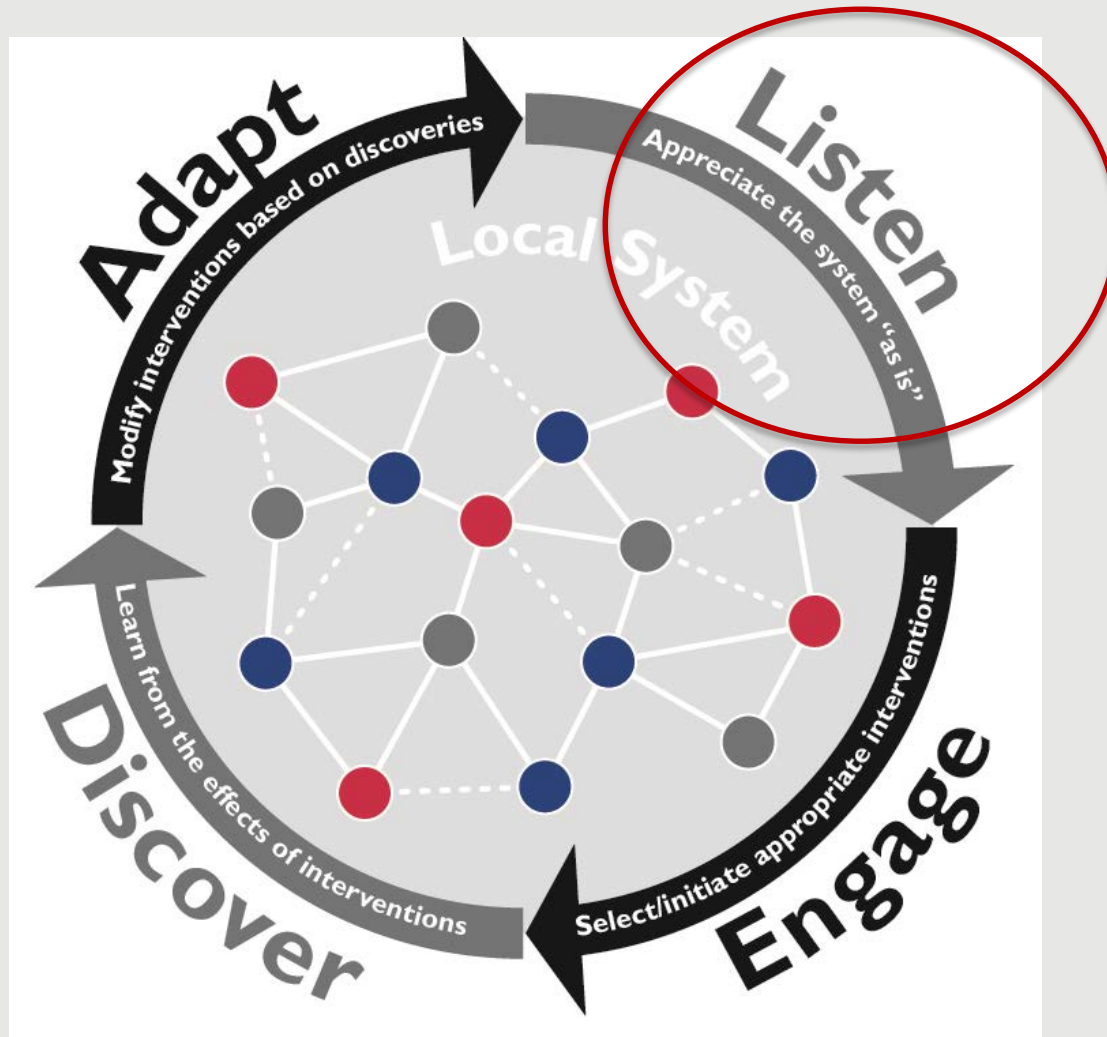


Current Vision

I believe each of our programs should look forward to the day when it can end. Around the world, we should measure our work by how far each investment moves us closer to that day.

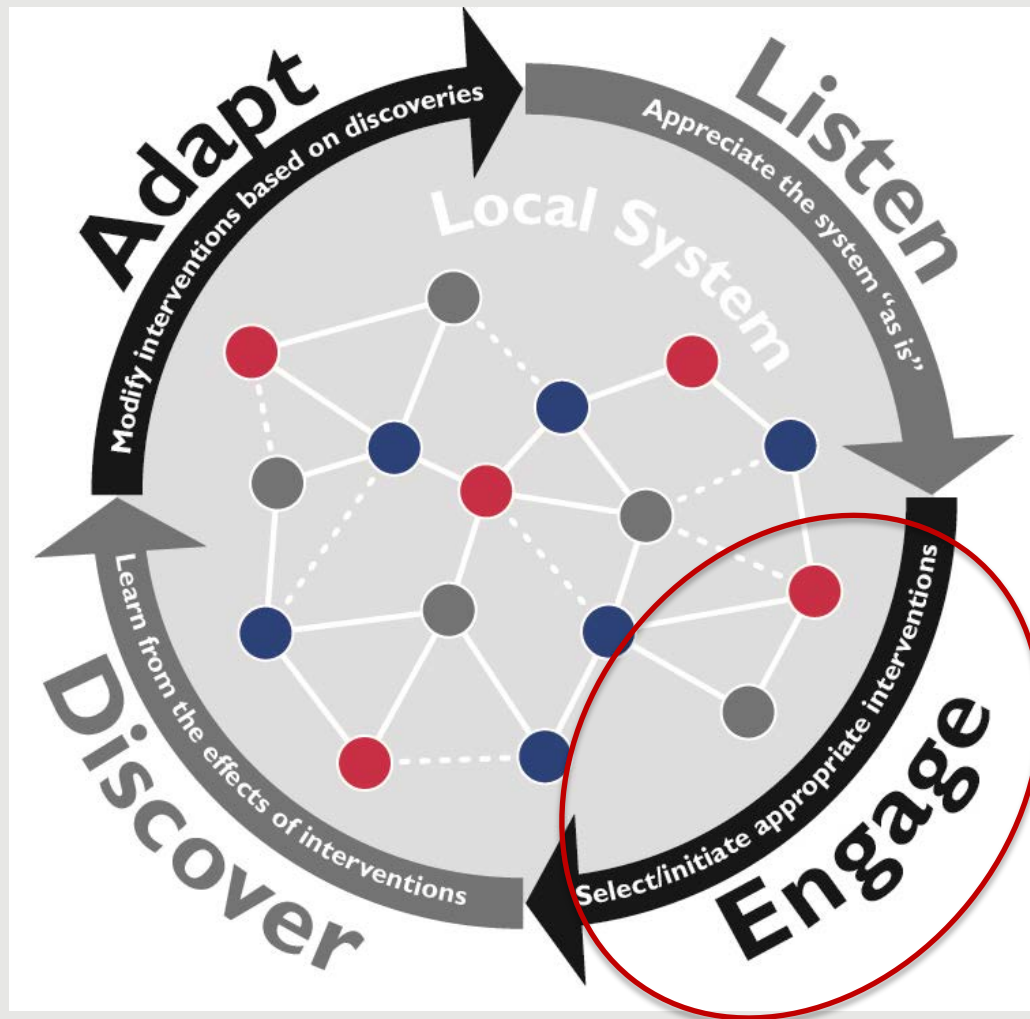
-- Administrator Mark Green, August 7, 2017

Systems Practice



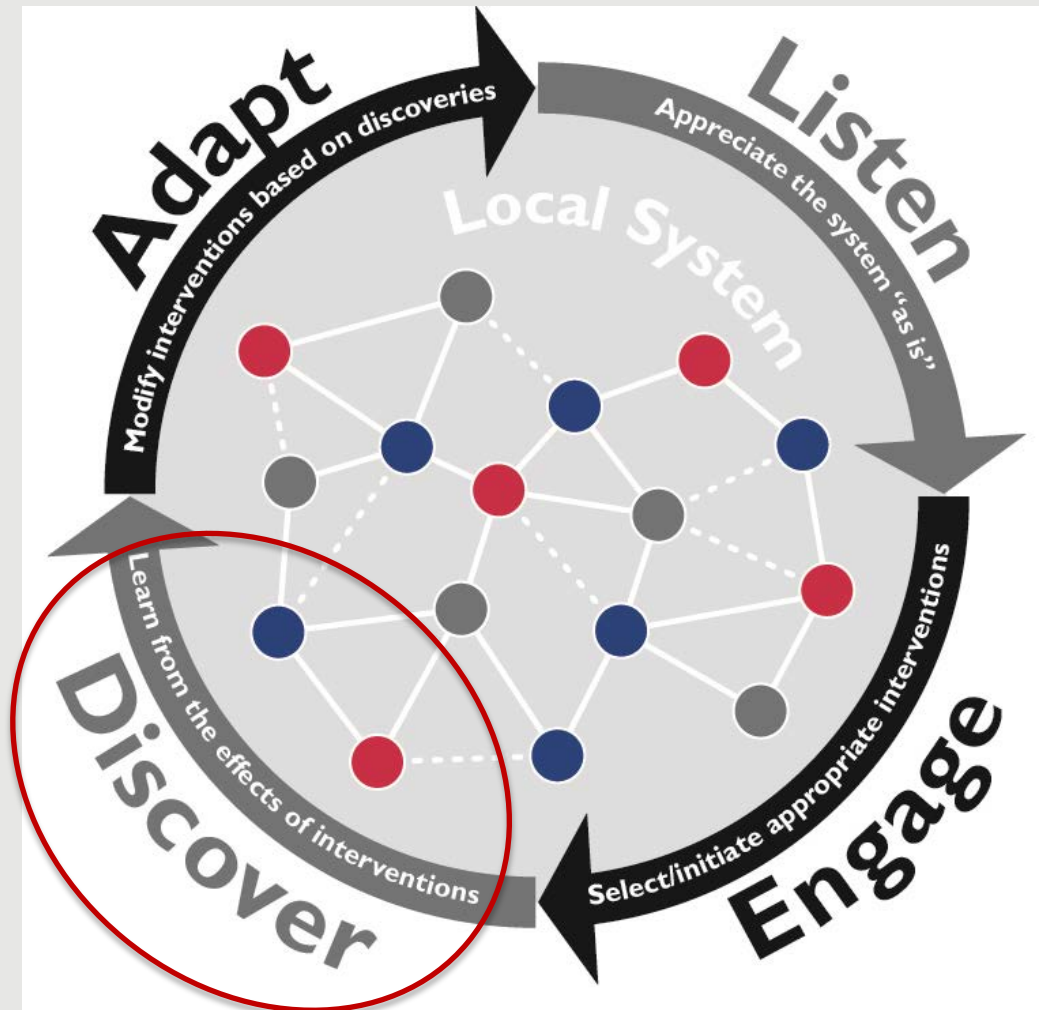
1. Select the appropriate scale of the problem and bound the local system "as it is"
2. Seek out multiple perspectives
3. Develop an understanding of the system's dynamics
4. Identify leverage points

Systems Practice



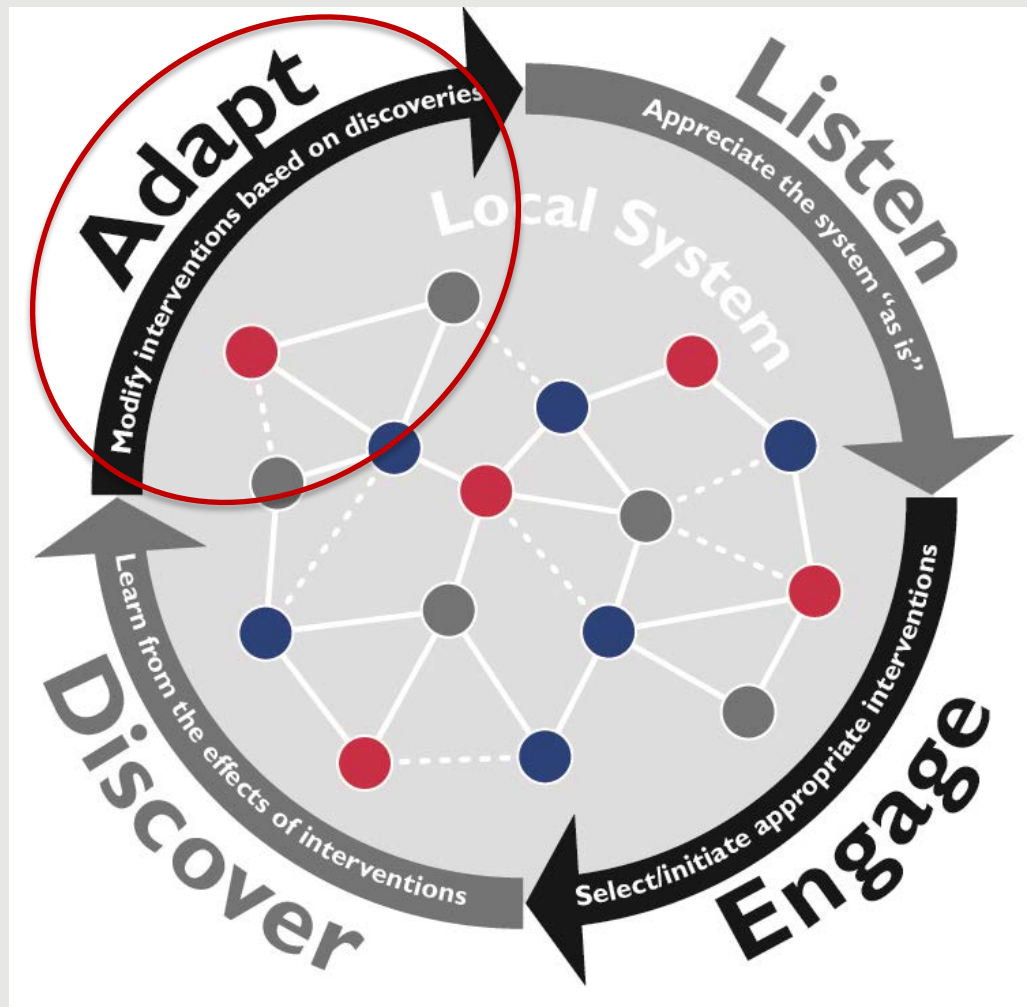
1. Design a project in terms of promoting change in a single local system
 - Determine what needs to change
 - Select appropriate interventions, especially those that activate leverage points
2. Initiate interventions

Systems Practice



1. Develop a monitoring plan attuned to systems change
2. Use multiple methods to capture the effects of interventions on the system
3. Learn more about the system through engagement

Systems Practice



1. Alter interventions (or desired results) based on discoveries
2. Adjust engagement and discovery approaches as needed

Inspiration: Guides to Systems Practice

USAID PROGRAM CYCLE
FROM THE AMERICAN PEOPLE

TECHNICAL NOTE

THE 5RS FRAMEWORK IN THE PROGRAM CYCLE

INTRODUCTION

USAID's Program Cycle Operational Policy (ADS 201) provides guidance to missions and other operating units on how to implement the Program Cycle. A key principle of the Program Cycle is to "Promote Sustainability through Local Ownership." The purpose of this Technical Note is to describe the "5Rs Framework": a practical methodology for supporting sustainability and local ownership in projects and activities through ongoing attention to local actors and local systems.

This Note is rooted in USAID's 2014 [Local Systems Framework](#) paper, which establishes that achieving sustained improvement in development results depends on the contributions of multiple and interconnected local actors. That document also states that USAID needs to improve its systems practice if it is to engage local actors and strengthen local systems more effectively and thus realize sustained results more consistently. The 5Rs Framework, also introduced in the [Local Systems Framework](#), is intended as a simple and practical tool to promote good systems practice. The 5Rs Framework highlights five key dimensions of systems: **Results, Roles, Relationships, Rules and Resources**. Collectively these 5Rs can serve as a lens for assessing local systems and a guide for identifying and monitoring interventions designed to strengthen them.

This Technical Note is divided in two parts. The first part provides an introduction to the 5Rs Framework and the systems practice from which it emerges. The second part demonstrates how **systems practice can be embedded in the Program Cycle** by continuously applying the 5Rs, especially to the design, implementation, and monitoring of USAID projects and their accompanying activities.

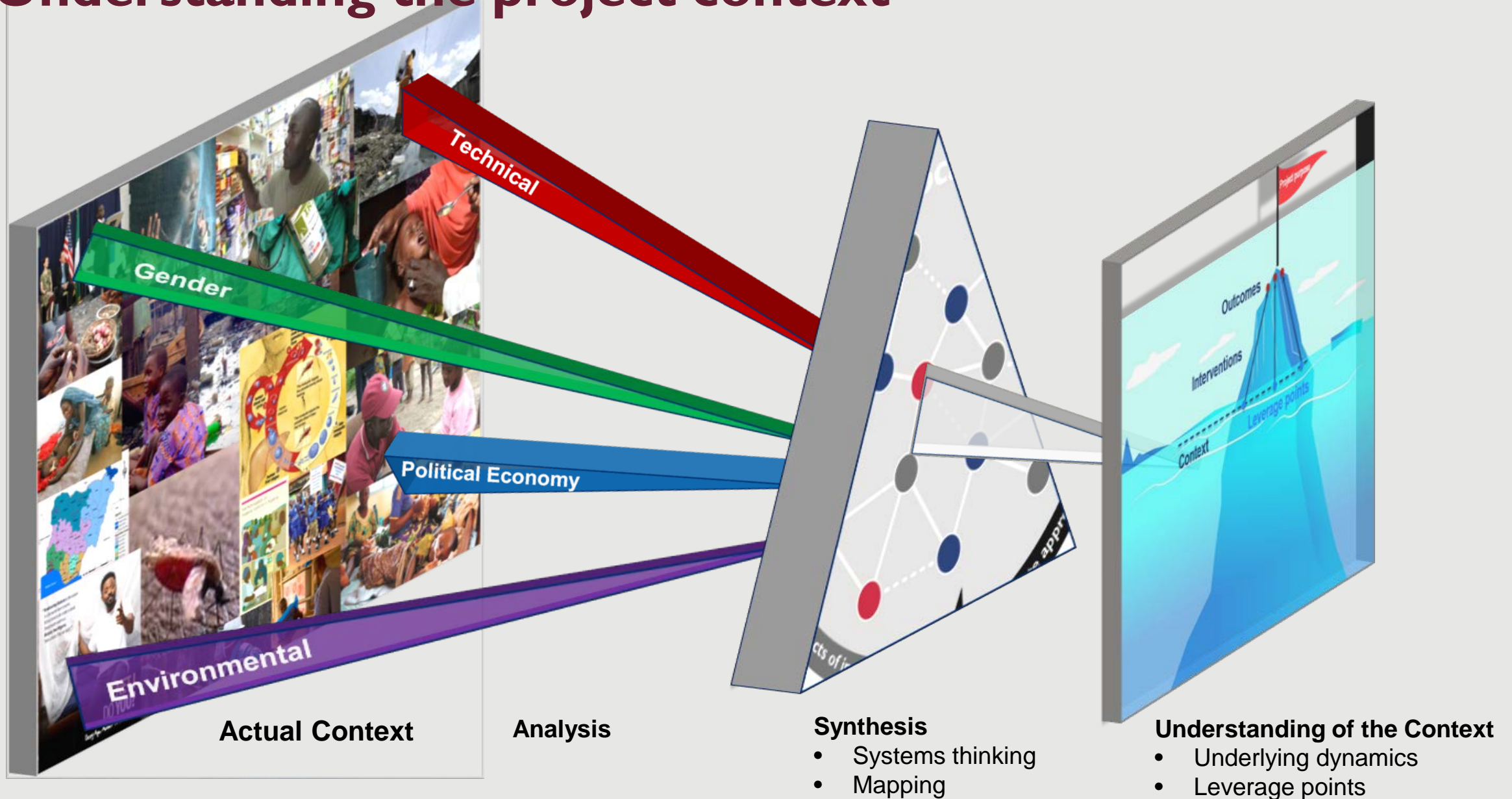
This Note describes the 5Rs Framework and demonstrates how it can be applied to strengthen local systems and promote sustainability.

Technical Notes provide key concepts and approaches to USAID staff and partners related to the Program Cycle. These documents are published as a suite of Additional Help documents to supplement ADS 201 produced by the Bureau for Policy, Planning and Learning.

SYSTEMS PRACTICE

THE OMI DYAR GROUP

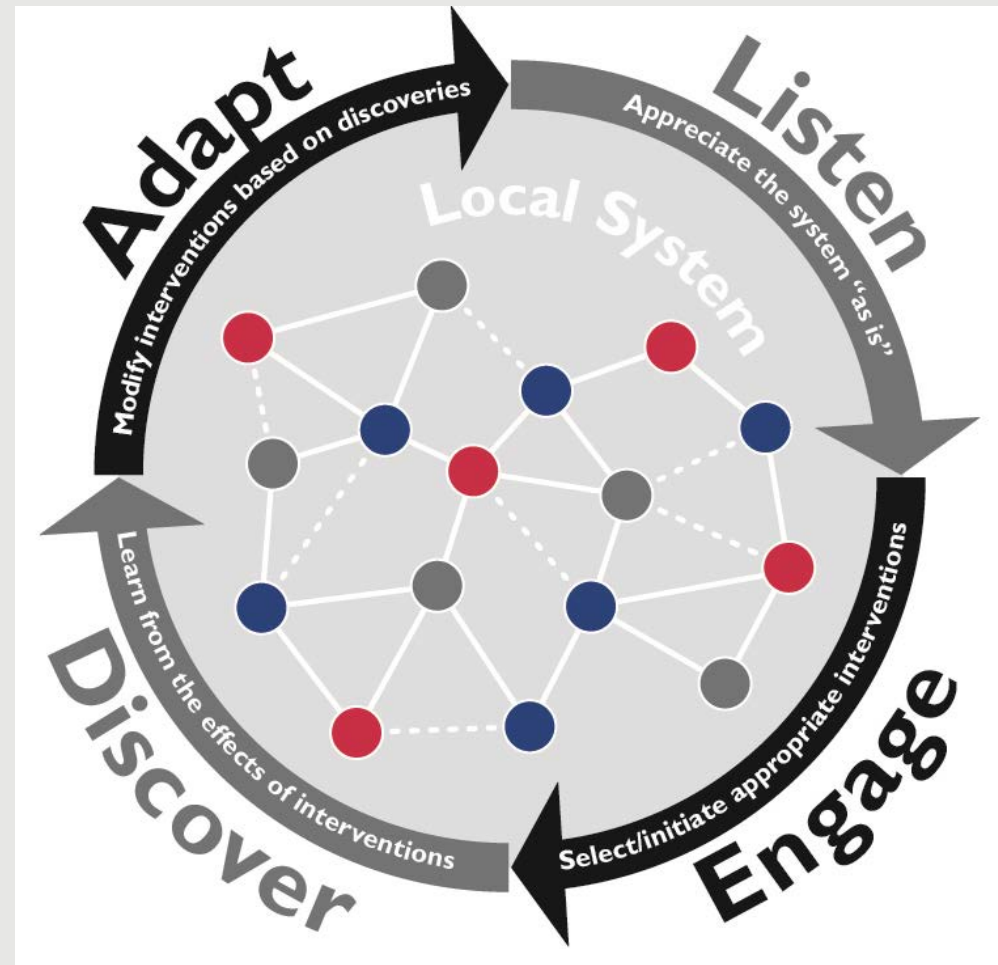
Understanding the project context



Developing a Systems Practice

Current challenges

- Better guidance on engaging systems
 - Where to intervene to make a difference
 - How to manage system change
 - System stewardship
 - Collective impact
- Socialize guidance on listening, discovering and adapting





Thank you.

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collaboration
is everything



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